**ADDENDUM:**

**KETTERING HEALTH WASHINGTON TOWNSHIP 2020 – 2022**

### Mission & Vision

#### Our Mission:

To improve the quality of life of the people in the communities we serve through health care and education.

#### Our Vision:

Kettering Health Network (KHN) will be recognized as the leader in transforming the health care experience.

#### Our Values:

* Trustworthy
* Innovative
* Caring
* Competent
* Collaborative

### Community Served

Montgomery County in Ohio

### Prioritized Community Health Needs

Priorities

The priorities for Southview Medical Center are the top community health needs identified in the Community Health Needs Assessment (CHNA):

1. Mental health, including substance abuse
2. Access to care and/or services, including food insecurity and infant mortality
3. Chronic disease
4. Healthy behaviors

Significant Health Needs to be Addressed

Implementation Strategies, listed on the following pages, address all of the above prioritized health needs.

Significant Health Needs Not Addressed

Not applicable.

Process for Strategy Development

Bev Knapp, VP of Clinical Integration and Innovation, PJ Brafford, Network Government Affairs Officer, and Molly Hallock, Program Coordinator, Community Benefit convened internal stakeholders to ratify the priorities and to develop strategies. Strategies were discussed in several meetings to identify best-practice and evidence-based responses for each priority area. Preferred strategies also:

* Increased or leveraged connections with community-based organizations,
* Reflected the values and best practices of Kettering Health Network, and
* Promoted alignment and integration with state and local public health priorities.

Listed below are the meeting dates and attendees. Meetings were facilitated by an external consultant, Gwen Finegan, who also provided technical assistance in follow-up emails and phone calls.

May 6, 2019

Richard Manchur, President of Southview

Dr. Paul Martin, Chief Medical Officer

Kelly Fackel, VP of Development

Sheila Roberts, Human Resources

Eric Lunde, President, Troy Hospital

Christie Banford, Cassano Health

PJ Brafford, Government Affairs Officer

Kelli Davis, Community Benefit Coordinator

Molly Hallock, Community Benefit Coordinator

June 19, 2019

Becky Lewis, President of Grandview

Dr. Paul Martin, Chief Medical Officer

Kelly Fackel, VP of Development

Mark Rita, VP Clinical Services

Ronda Brandstater, VP Nursing Administration

Sheila Roberts, Human Resources

Bonnie Baker-Tattershall, Administration Fellow

Bev Knapp, VP of Clinical Integration and Innovation

PJ Brafford, Government Affairs Officer

Molly Hallock, Community Benefit Coordinator

July 19, 2019

Becky Lewis, President of Grandview

Kelly Fackel, VP of Development

Mark Rita, VP, Clinical Services

Sheila Roberts, Director, Human Resources

Bonnie Baker-Tattershall, Administration Fellow-Talent Development

PJ Brafford, Government Affairs Officer

Molly Hallock, Community Benefit Coordinator

September 26, 2019

Richard Manchur, President, Southview

Michael Mewhirter, VP, Finance and Operations

Kelly Fackel, VP of Development

Ben Carpenter, Director. Business Development

Sheila Roberts, Director, Human Resources

Bonnie Baker-Tattershall, Administrative Fellow

PJ Brafford, Government Affairs Officer

Kelli Davis, Community Benefit Coordinator

Molly Hallock, Community Benefit Coordinator

The hospital committee finalized its implementation strategies in October 2019. Senior leaders at the hospital approved final versions before presenting the implementation strategies to the Board of Directors in November 2019.

Several strategies are contingent on community involvement and partnerships for their eventual success. Hospitals traditionally have not sought to share responsibility for health outcomes with external partners. There is a degree of uncertainty about exactly how the collaborations will develop, but the potential of broad-based and tangible improvements is worth the risk. This level of sharing is the only path forward to improve impact for individuals and for the health of community. With robust community partnerships, another advantage will be the ability to respond as new emerging issues surface.

#### Description of Strategies

A table with more details is provided on pages 5 - 7. It includes information about measuring impact, timing, resources, and collaborating partners to accomplish the activities.

Support for Community Health Centers

The Grandview Foundation supports the Victor J. Cassano Health Center. Cassano is home to an Osteopathic Family Practice Residency. Patients are: 10% Hispanic; 40% African-American; 30% Children; 48% Medicaid; 27% Uninsured; and 17% Medicare. No other health clinic in Dayton provides specialty care to the underserved. Clinics include: Internal Medicine; Cardiology; Neurology; OB/GYN, Pediatrics, Orthopedics; Vascular Surgery; Nephrology; Urology; Bariatric Surgery and General Surgery. Cassano also employs a full-time Spanish language interpreter. Walk-in hours are available.

**A recent change allowed Primary Health Solutions to manage the Grandview Family Medicine outpatient site called Cassano Family Practice. A recent renovation of the Grafton building that PHS leases from KHDO added 14 resident workstations, 2 offices for attending physicians and one additional exam room. This renovation allowed the Cassano Family Practice to move in while the renovation/expansion was taking place at The Cassano Health Center. Funding supported a $4 million renovation and expansion of the Cassano Health Center, Dayton Ohio’s largest provider of primary and specialty care and wrap around social services to underserved patients is expected to be completed in 2023. This project is a critical response to the public health crisis exacerbated by Covid 19; by expanding access to primary and specialty care for marginalized groups, as well as providing new access to onsite mental and behavioral health services we will provide more and better care to the underserved in Dayton. Cassano Health Center is home base for the training of health professionals in family medicine (15 residents) and internal medicine (18 residents), and specialty training in general surgery ( 12 residents), orthopedic surgery (15 residents), hand surgery (2 fellows) and neurology (9 residents).**

Hope for Homeless

The Hope for Homeless program utilizes a social worker from Homefull Solutions who helps homeless patients obtain necessary services and ongoing care once they leave the hospital. At Southview Medical Center, the social worker is based in the Emergency Department. The hospital pays $30,000 of the $58,000 cost.

Congregational Health

Current evidence supports the effectiveness of congregational health, or health interventions led by faith-based organizations, in disease prevention, increasing healthy behaviors, and more effective health maintenance. *County Health Rankings* classifies these interventions near the top of their rating scale for evidence-based programing. Building on the trusting relationship people have with their church, faith leader, etc. is the key to success. Since relationship building is foundational to this approach, the initiative will start small but hopes to grow in the number of congregations served over the next three years. The program will start with congregations that have already expressed interest. The approximate cost in the pilot year will be $3,400 per church.

**The pilot program began at GNH with biometric screenings and 12 participants. We offered 3 principals before the class was cancelled due to covid-19. 2 additional classes in 2022 were offered at the Life Enrichment center with 12 participants for each series.**

Hope Center for Families

The Hope Center for Families is a faith-based center that will be a hub for community services. It will provide workforce development, health, and education services to residents of disadvantaged neighborhoods in northwest Dayton. Proposed activities include, but are not limited to: workforce development program to address barriers to employment; childcare center; counseling; afterschool programs; mentoring; service learning; and educational programs. Grandview Medical Center and Southview Medical Center have jointly committed $250,000 for capital construction, and a hospital leader is donating approximately 5% of her time.

**Kettering Health invested in Omega’s Hope Center for Families, which established a Learning Center. The Kettering Learning Center inside the Hope Center provides evidence-based training to junior and middle school students who would be lost without Omega’s commitment to the theory of change. Hospital leader is still engaged in the Omega Hope Center lending approximately 5% of her time.**

Executive Physicals for Pastors

Ten (10) pastors will each receive a 3-hour physical examination, valued at $2,500, at no charge to them. They will provide a positive role model by taking charge of their own health.

**None; due to the Covid-19 pandemic**

Gem City Market, Mobile Grocery & Teaching Kitchen

These initiatives are connected to the Dayton community’s heightened concern about food insecurity. Dayton is in the bottom quartile of US cities for food hardship for families with children. According to a Gallup poll, 29.4% of households have trouble obtaining healthy food. The Gem City Market will be a new full-service grocery store in a low-food access area. Until it is fully operational, a mobile grocery will meet the need by traveling to food desert areas. It is a 3-year commitment until the Gem City Market is ready. Grandview Medical Center is partnering with Gem City Market and the University of Dayton Culinary Medicine program to offer nutrition education.

**The teaching kitchen opened in May of 2021 with the goal of bringing healthy and affordable food to the surrounding community. It is a full-service grocery store with community room, coffee house, health clinic and a teaching kitchen and has been utilized by community outreach to demonstrate healthy cooking. Grandview Foundation funded construction of the kitchen and is an ongoing financial partner ($275,000 provided by KHDO). Six-station kitchen provides various classes and programs for the community. Kettering Health Community Outreach Department provides monthly cooking classes. Four Kettering Health staff members are on the wellness committee for GCM. Robust programming included Food Is My Medicine program led by resident Dr. Dulan.**

**Mobile Grocery:**

**Kettering Health Contribution $100,000**

**Homefull Board Representation Tim Dutton, Board Chair**

**Current, regular Weekly Stops 9 (\*there are also Special Event stops)**

**Current Weekly Stop Zip codes 45402, 45404, 45406, 45410, 45417, 45426, 45428**

**# of Customers Served 8,078 (10/20-9/22)**

**% Sales utilizing Incentive Program 80% (SNAP, Produce Perks, SFMNP, etc.)**

**Best Sellers Eggs, Greens, Potatoes, Grapes, Lemons, OJ, Toilet Paper**

Infant Mortality Task Force (EveryOne Reach One)

Montgomery County and Public Health – Dayton & Montgomery County established EveryOne Reach One in 2017 to reduce the County’s infant mortality rate. Its goals are to: reduce preterm births; reduce substance misuse in pregnant women and mothers of infants; and weave social determinants of health into all strategies to reduce health disparities. Two KHN representatives serve on the Task Force. One of them is the Executive Director of Women’s and Children’s Services, who is also Board Chair for the March of Dimes. Physicians also participate in the Annual Summit.

***Dayton chapter for March of Dimes rolled into the Cincinnati south west chapter. $5K was provided each year (2020, 2021, 2022) to the chapter.***

***The Annual Summit was canceled in 2020 and 2021 due to the pandemic. Safe sleep video’s were produced to support the IMTF Safe Sleep education. Child birth education classes were offered virtually as a response to the pandemic. Ongoing classes are offered both in-person and virtually.***

Referrals to Prenatal Care from ED

If a woman is found to be pregnant when she visits the Emergency Department (ED), she will be asked if she has an OB provider. Pregnant patients without an Obstetrician will be provided a referral from the ED to a physician or FQHC to encourage timely prenatal care in the first trimester.

***In the network there were 196 women identified as pregnant unattached to a provider and referred for care through all of our EDs.***

Help Me Grow

Help Me Grow is Ohio’s evidenced-based parent support program that encourages early prenatal and well-baby care, as well as parenting education to promote the comprehensive health and development of children. Help Me Grow includes Central Intake, Help Me Grow Home Visiting and Help me Grow Early Intervention. Hospitals pay for the benefits of two nurses who conduct home visits with new mothers. Each nurse can maintain a peak caseload of 25.

**5 Help Me Grow RN’s work with a peak caseload of 25 patients. A total of $25,000/annually is given toward the benefits of the RN’s**.

Tobacco Cessation – Baby & Me Tobacco Free (through Envision)

The BABY & ME – Tobacco Free Program™ is an evidence-based, smoking cessation program created to reduce the burden of tobacco on the pregnant and postpartum population. It provides counseling support and resources to pregnant women, hoping to improve birth outcomes as well as long-term positive outcomes for women, children, and their families. Women attend four prenatal counseling cessation sessions to receive education and support. At defined intervals, during and after the birth, they can qualify for vouchers to obtain free diapers. A smoker who lives with the pregnant woman can also enroll. Envision operates the program in Butler, Greene, and Montgomery Counties.

**Data provided by Miriam Cartmell**

OneFifteen

OneFifteen is a new nonprofit health initiative. It is dedicated to the full and sustained recovery of people suffering from opioid addiction. Its campus will expand treatment options in the region, and it will have a treatment center (inpatient and outpatient), rehabilitation housing, and wrap-around services. Kettering hospitals will make referrals, and are partners with Premier Health Partners. Kettering Health Network has committed $2 million per year for three years.

**2020 Annual report:**

**2,030 individuals served**

**Telehealth was launched in March 2020**

**2021 Annual report:**

**241 people served in Inpatient Residential**

**95 people served in OneFifteen Living**

**2,642 people served in Outpatient Services**

**498 Narcan Kits distributed**

**6,489 telehealth sessions conducted**

**VP, CCO, CAO, CFO and RN serve on board.**

#### Accountability

The Hospital President will be responsible for ensuring progress on the measures used to evaluate the impact of each strategy. Periodic updates will ensure strategies stay on target. Annually hospital executives and board members will receive progress reports.

*11 / 3/ 2022*

##### Date approved by Kettering Health Board of Directors